

DIVISION OF COMMUNITY DEVELOPMENT



Report On:

LEGISLATION NO. 0252-25

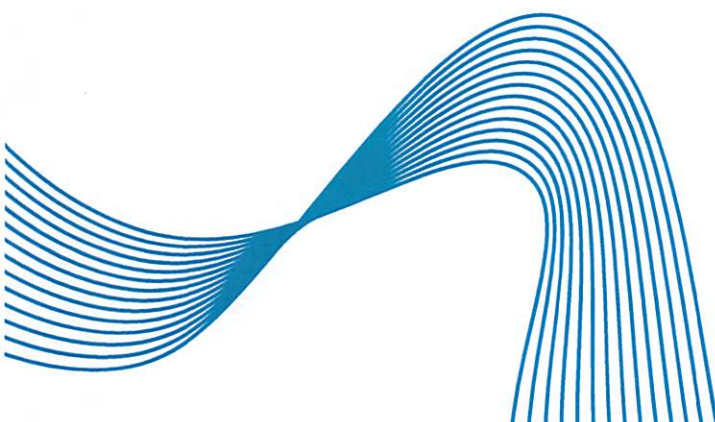
Amending Resolution CAP-35-18 By Approving a Two-Year Extension of Sihasin Funds for Chapter Projects

Prepared By:

Capital Projects Management Department

Prepared For:

The 25th Navajo Nation Council



| October 20, 2026 at 10 AM



I. EXECUTIVE SUMMARY

Legislation No. 0252-25 proposes an amendment to Resolution CAP-35-18 to provide an additional **twenty-four (24) months** for the expenditure and implementation of SÍhasin funds designated for eligible Chapter projects. The proposed extension is intended to provide the Navajo Nation, the Division of Community Development (DCD), the Capital Projects Management Department (CPMD), and participating Chapters with additional time to advance projects through the planning, design, authorization, procurement, construction, inspection, and closeout processes.

CAP-35-18 established a framework for utilizing SÍhasin funds to support capital projects identified by Navajo Nation Chapters. Since the implementation of the resolution, projects have progressed at different rates due to differences in project scope, readiness, design requirements, procurement, funding documentation, site conditions, permitting, Chapter actions, contractor availability, and other administrative and operational requirements. As a result, the remaining projects do not all exist at the same stage of development and cannot reasonably be managed under a single project timeline.

Legislation No. 0252-25 recognizes the need for additional implementation time and would establish a new twenty-four-month period following the effective date of the legislation. The additional period would allow CPMD and DCD to systematically evaluate the remaining CAP-35-18 projects, confirm project eligibility and readiness, identify outstanding administrative or technical requirements, establish project-specific schedules, and prioritize resources toward projects that can reasonably advance toward completion within the extension period.

The proposed extension should be viewed as an **implementation and completion period rather than simply an extension of a deadline**. During the twenty-four-month period, CPMD would utilize a structured project-management approach that separates projects according to their current phase and complexity. This approach would include distinguishing between **renovation/rehabilitation projects and new construction projects**, recognizing that each project type may require different levels of design, procurement, construction, inspection, and closeout time.

Under the proposed implementation framework, the first phase would focus on project validation, financial reconciliation, documentation review, Chapter coordination, project prioritization, and development of project-specific schedules. Subsequent phases would concentrate on advancing projects through design, authorization, procurement, construction, inspection, and closeout, as applicable to each project. Projects that are already substantially advanced would be evaluated for timely completion, while projects requiring significant additional planning or corrective action would be identified early so that appropriate measures can be taken.

CPMD's role during the extension period would include project management, design and construction coordination, construction inspection, project tracking, documentation review, compliance monitoring, financial coordination, and closeout. CPMD would continue coordinating with DCD leadership, Chapters, and other applicable Navajo Nation departments and entities to address project requirements and remove administrative or technical barriers to implementation.

A key component of the proposed twenty-four-month extension is **ongoing monitoring and accountability**. Project status, financial activity, schedule progress, outstanding requirements, risks, and anticipated completion dates should be reviewed throughout the implementation period. Regular reporting would provide DCD leadership with a clear understanding of project progress and would allow projects experiencing delays or other barriers to be identified and addressed before they significantly affect the overall implementation schedule.

The extension also provides an opportunity to establish a consistent and comprehensive record of the remaining CAP-35-18 projects. The accompanying report and supporting appendices are intended to provide a consolidated reference for the legislation, legislative history, project inventory, project status, financial information, implementation schedule, responsibilities, supporting documentation, and project closeout requirements.

The objective of the proposed extension is therefore to provide a **structured, accountable, and realistic twenty-four-month implementation period** during which eligible CAP-35-18 projects can be evaluated, advanced, completed, or appropriately addressed based on their individual circumstances. The extension does not eliminate existing project requirements or guarantee completion of every project within the twenty-four-month period. Rather, it provides the additional time necessary to establish project-specific paths toward completion while maintaining appropriate financial, administrative, technical, and reporting controls.

Through coordinated implementation between DCD, CPMD, Chapters, and other responsible entities, the twenty-four-month period would establish a defined framework for moving the remaining CAP-35-18 projects toward completion and final closeout while maintaining accountability for the use of Sihasin funds.

II. LEGISLATIVE BACKGROUND AND PURPOSE

2.1 Background

Resolution CAP-35-18 established the Síhasin Fund Powerline and Chapter Projects Expenditure Plan for the Navajo Nation. The resolution provided a framework for allocating Síhasin funds toward eligible infrastructure and Chapter projects and identified projects and associated funding through its supporting exhibits.

Under the expenditure plan, the Capital Projects Management Department (CPMD) within the Division of Community Development (DCD) has an implementation role for Chapter projects, including project management, coordination, construction oversight, inspection, documentation, and closeout activities, as applicable to each project.

The original CAP-35-18 framework has subsequently been modified through additional legislative actions addressing individual projects, project changes, funding adjustments, and project completion timeframes. This legislative history demonstrates that the implementation of the Chapter project portfolio has required continued coordination and periodic legislative action as projects have progressed through different stages of development.

The Navajo Nation's legislative record documents multiple amendments and project-specific actions associated with CAP-35-18. These include legislation addressing project changes for individual Chapters as well as amendments affecting the overall project completion timeframe. For example, CJA-03-21 amended CAP-35-18 to extend project completion deadlines from twenty-four (24) months to forty-eight (48) months. Subsequent legislation in 2023 proposed extending the Síhasin Fund reversion deadlines for CAP-35-18 projects to seventy-two (72) months.

The continued legislative activity associated with CAP-35-18 reflects the varying circumstances of individual Chapter projects and the need to maintain an appropriate administrative and legislative framework for projects that remain in planning, design, procurement, construction, or closeout.

2.2 Purpose of Legislation No. 0252-25

Legislation No. 0252-25 was introduced to address the remaining implementation period for eligible Chapter projects funded under CAP-35-18. The legislation is titled:

“An Action Relating to Health, Education and Human Services, Resources and Development, Budget and Finance and Naabik’íyáti’ Committees and Navajo Nation Council; Amending Resolution CAP-35-18 by Approving a Two-Year Extension for the Expenditure of Síhasin Funds for Chapter Projects.”

The legislative record identifies the proposal as an amendment to CAP-35-18 that would provide a **two-year extension** for the expenditure of Síhasin funds for Chapter projects. Legislation No. 0252-25 is associated with OLC No. 25-476-01.

The purpose of the proposed extension is to provide an additional period in which eligible Chapter projects may continue to progress through the applicable project development and implementation requirements. The additional period would allow projects to be evaluated according to their current status and individual requirements rather than applying a single project schedule to projects that may be at substantially different stages of development.

2.3 Need for Additional Implementation Time

The CAP-35-18 Chapter project portfolio consists of projects with differing scopes, project types, funding requirements, levels of readiness, and administrative conditions. As a result, the remaining projects may require different amounts of time to advance through the project lifecycle.

Project implementation may involve multiple stages, including:

Chapter Identification → Project Validation → Planning → Design → Authorization → Procurement → Construction → Inspection → Financial Reconciliation → Closeout

Each stage may require coordination among Chapters, CPMD, DCD, contractors, consultants, other Navajo Nation departments, and applicable funding or oversight entities.

The need for additional implementation time should therefore be considered in the context of the **actual status of each remaining project**. A project that is construction-ready may require a substantially different schedule from a project that remains in planning or design. Similarly, renovation projects may require different sequencing and coordination than new construction projects due to existing site conditions, facility operations, demolition requirements, utility coordination, and unforeseen conditions.

For this reason, the proposed twenty-four-month extension should be implemented through a project-specific management framework that establishes the current status, outstanding requirements, responsible parties, anticipated milestones, and projected completion or closeout path for each remaining project.

2.4 Relationship Between CAP-35-18 and Legislation No. 0252-25

Legislation No. 0252-25 does not establish an entirely new Chapter project expenditure program. Rather, the proposal is structured as an **amendment to the existing CAP-35-18 framework**.

The relationship can be summarized as follows:

Existing Framework	Proposed Amendment
CAP-35-18 established the Sihasin Fund Powerline and Chapter Projects Expenditure Plan.	Legislation No. 0252-25 proposes to amend CAP-35-18.
CAP-35-18 identifies the Chapter projects and applicable expenditure framework.	0252-25 proposes additional time for expenditure of Sihasin funds of Chapter projects.

Projects have progressed through different stages of implementation.	The extension would provide an additional implementation period.
Previous legislative actions have modified project deadlines and individual project components.	The proposed amendment establishes another defined period for implementation.
CPMD manages and monitors applicable Chapter projects within its assigned responsibilities.	CPMD would use the extension period to validate, advance, monitor, and close out projects as applicable.

This distinction is important because the proposed extension should be understood as a continuation and structured completion period for the existing CAP-35-18 Chapter project framework.

III. CAP-35-18 → LEGISLATION NO. 0252-25 TIMELINE

Implementation Timeline at a Glance

Period	Legislative / Administrative Action	Significance
2018	Resolution CAP-35-18 established the Síhasin Fund Powerline and Chapter Projects Expenditure Plan.	Established the framework for Síhasin-funded powerline and Chapter projects and identified project allocations through the resolution's exhibits.
2019	Multiple legislative actions were introduced to amend or modify CAP-35-18 project components.	Demonstrated the need for project-specific legislative adjustments as Chapter projects progressed. Examples include project changes involving Rock Point, Shiprock, Crystal, St. Michael's, and other Chapters.
2020-2021	CJA-03-21 / Legislation 0289-20 amended CAP-35-18 and extended project completion deadlines from 24 months to 48 months .	Established an expanded timeframe for expenditure or encumbrance of project funds and provided additional administrative flexibility for project implementation.
2021	Additional CAP-35-18 legislation addressed individual Chapter projects and funding changes.	Continued project-level modifications within the existing CAP-35-18 framework.
2023	Legislation 0026-23 proposed extending Síhasin Fund reversion deadlines for CAP-35-18 projects to 72 months .	Continued the legislative effort to provide an appropriate timeframe for projects remaining under the CAP-35-18 framework.
2024	Additional legislation continued to address project-specific changes under CAP-35-18.	Demonstrated that project implementation remained an active process requiring individual project review and legislative action where applicable.
November 5, 2025	Legislation No. 0252-25 was entered into the Navajo Nation legislative tracking system.	Initiated the current legislative proposal to amend CAP-35-18 and provide a two-year extension for expenditure of Síhasin funds for Chapter

		projects.
November 2025-2026	Legislation 0252-25 underwent revisions and legislative processing.	Legislative documents associated with 0252-25 were uploaded at multiple stages during the legislative process.
August 2026	The legislative record identified 0252-25 as having progressed through the Health, Education and Human Services, Resources and Development, Budget and Finance, and Naabik'iyáti' committees.	The legislation advanced through the listed committee process toward consideration by the Navajo Nation Council.
Current Status — September 2026	Legislation No. 0252-25 remains an active legislative matter.	The report should continue to reflect the official legislative status as of the date the report is finalized.
Upon Effective Date	Proposed 24-month implementation period begins.	The implementation clock would begin based on the effective date established by the final legislation.
Months 1–3	Project validation and implementation setup.	Confirm project inventory, eligibility, balances, status, documentation, Chapter readiness, and responsible staff.
Months 4–6	Project advancement and readiness.	Advance design, procurement, authorization, and other outstanding requirements.
Months 7–12	Construction and active implementation.	Advance construction-ready projects and continue monitoring projects in earlier phases.
Months 13-18	Continued construction and initial closeout.	Complete substantially advanced projects, address deficiencies, and begin financial/project closeout where applicable.
Months 19–21	Final project advancement.	Remaining project completion, corrective actions, final documentation
Months 22–24	Final closeout	Final inspections, reconciliation, reporting, closeout, remaining-balance assessment.

IV. CAP-35-18 PROJECT PORTFOLIO AND CURRENT STATUS BY DELEGATE

The CAP-35-18 project portfolio represents a comprehensive collection of Chapter projects funded through the Sihasin Fund Powerline and Chapter Projects Expenditure Plan. The portfolio encompasses projects with varying scopes, funding allocations, project types, stages of readiness, implementation requirements, and anticipated completion timelines. Given these differences, the remaining CAP-35-18 portfolio must be evaluated on an individual project basis to accurately assess each project's current status, financial position, implementation progress, and remaining requirements.

To support this assessment, the Capital Projects Management Department (CPMD) has compiled and organized a comprehensive portfolio of CAP-35-18 projects according to the Navajo Nation Council delegates and their respective Chapter regions. This organization provides a clear regional and delegate-level view of the projects authorized under CAP-35-18 and allows for a more detailed examination of project progress, funding utilization, and outstanding balances.

The accompanying demographic and financial reports provide detailed project-level information, including the Job Number, Project Description, Funding Year (Year 1, Year 2, or Year 3), Original Budget, Revised Budget, Actual Expenditures, Open Commitments, Remaining Budget, and Encumbrance Percentage. These data points are presented within the applicable exhibits to establish a consistent financial and operational baseline for evaluating the remaining portfolio.

In developing this portfolio assessment, CPMD collaborated with the Office of Management and Budget (OMB) and the Office of the Controller (OOC) to review, reconcile, and categorize available project and financial information. The resulting project data have been organized into the exhibits established under the original CAP-35-18 legislation, providing a structured framework for identifying the status of each project, the level of funding committed or expended, and the financial resources remaining available for project implementation.

This project-by-project and delegate-by-delegate approach is intended to provide the Navajo Nation Council, administration, and other responsible entities with a transparent and verifiable understanding of the remaining CAP-35-18 portfolio. The extension provides an opportunity to reengage and advance projects that have remained at a standstill, allowing the Navajo Nation and participating Chapters additional time to resolve outstanding administrative, planning, funding, and implementation requirements and move these projects forward toward completion within the established legislative and funding framework.

V. RISK / DELAY CONSIDERATIONS

In consideration of real-time project conditions, implementation challenges, and circumstances that may arise during project execution, individual projects may encounter significant barriers that could affect their ability to advance, remain on schedule, or reach completion within the proposed **twenty-four-month extension period**. Because each project has unique circumstances, risks and delays must be evaluated on a project-by-project basis rather than through a uniform approach.

Potential barriers may include, but are not limited to:

- Incomplete Chapter action or authorization;
- Unclear, changing, or incomplete project scope;
- Design deficiencies, revisions, or incomplete design documents;
- Procurement, solicitation, contracting, or vendor delays;
- Site-related conditions, site readiness, or unforeseen site constraints;
- Permitting, environmental, cultural resource, or regulatory requirements;
- Contractor, consultant, or professional service performance issues;
- Incomplete or delayed funding, financial, or supporting documentation;
- Right-of-way, easement, land status, or site access concerns;
- Utility coordination, relocation, or service availability issues;
- Significant changes in project costs, market conditions, or available funding;
- Required coordination among Chapters, Navajo Nation departments, agencies, or external entities; or
- Other unforeseen circumstances requiring additional technical, administrative, financial, legal, or programmatic review.

Primary Risk-Management Focus

The primary focus during the proposed extension period should be to identify the underlying cause of each delay, establish appropriate corrective action, assign responsibility to the responsible party or entity, establish a reasonable timeframe for resolution, and determine whether the project can reasonably advance toward implementation or completion within the twenty-four-month extension period.

Where a project encounters a significant barrier, CPMD should document the condition, coordinate with the appropriate Chapter and Navajo Nation entities, identify the actions necessary to resolve the issue, and monitor progress through established project-management and reporting processes. This approach will provide a consistent method for distinguishing between projects that are delayed but reasonably recoverable and projects that require substantial additional intervention before implementation can proceed.

The twenty-four-month extension should therefore be viewed as an implementation period requiring active project management, accountability, and ongoing assessment, rather than as an automatic extension of time for every project regardless of its individual circumstances.

VI. 24-Month Implementation Plan: Assumptions and Quarterly Goals

Assumption: The Navajo Nation President signs **Legislation No. 0252-25** into law on **November 1, 2026**, authorizing a **24-month extension** for the implementation and execution of applicable projects under **CAP-35-18**. For planning purposes, **November 1, 2026, will be established as Month 0**, and the 24-month execution period will run through **October 31, 2028**.

The 24-month period should be treated as a structured project-execution window rather than a single construction deadline. Because the projects may include both **renovation/rehabilitation projects and new-build construction projects**, CPMD should establish separate project schedules based on the complexity, readiness, funding status, procurement requirements, design requirements, clearances, contract requirements, and anticipated construction duration of each project.

Months 0–3: Project Activation, Budget Setup, and Preplanning

November 1, 2026 – January 31, 2027

All Projects

- Establish **November 1, 2026** as the official implementation start date.
- Confirm the list of projects eligible under the 24-month extension.
- Verify each project's remaining available funding and establish or update the project budget.
- Coordinate with the applicable chapters to confirm the continued need, priority, project location, and intended use of the project.
- Conduct initial project meetings with chapters to confirm project expectations and responsibilities.
- Begin or update the **Scope of Work (SOW)** for each project.
- Identify project deficiencies, outstanding documentation, required clearances, and other prerequisites.
- Establish a CPMD project schedule and milestone tracker for each project.
- Identify projects that are sufficiently developed to proceed to procurement and those requiring additional planning/design.
- Establish a risk and issue log for projects with known delays or outstanding approvals.

Renovation / Rehabilitation Projects

- Conduct preliminary site assessments.
- Confirm existing building conditions and identify required repairs, upgrades, code-related work, accessibility improvements, utility improvements, or other rehabilitation needs.
- Develop a detailed SOW based on the existing facility.
- Determine whether professional design/engineering services are necessary.
- Obtain or update applicable cost estimates.
- Develop bid/procurement documents.

- Coordinate with the chapter regarding access to the existing facility during construction.
- Identify whether the project can proceed through a relatively short construction cycle once procurement and contract requirements are completed.

New-Build Projects

- Confirm the proposed project site and site ownership/control.
- Verify site availability and required land/site documentation.
- Begin preliminary programming and facility requirements.
- Develop the preliminary SOW and project requirements.
- Determine required architectural, engineering, surveying, environmental, utility, geotechnical, or other professional services.
- Begin development of design and engineering documents where not already completed.
- Identify required clearances and external/internal coordination.
- Develop a preliminary construction cost estimate and anticipated project schedule.

Primary Goal at Month 3: Each project should have a clearly defined **scope, budget, responsible parties, project readiness status, and preliminary schedule.**

Months 4–6: Procurement, Design Development and Contract Preparation

February 1 – April 30, 2027

Renovation / Rehabilitation Projects

- Finalize SOW and procurement documents.
- Advertise the **Request for Proposal (RFP)** or applicable procurement solicitation.
- Require interested contractors/constructors to conduct a **pre-proposal site visit**, when appropriate, so bidders can observe existing site conditions before submitting proposals.
- Receive and evaluate proposals in accordance with applicable Navajo Nation procurement requirements.
- Select the recommended contractor/vendor.
- Begin contract preparation and routing.
- Confirm all required supporting documentation is complete.
- Initiate applicable 164(B) review for documents requiring Executive Branch review and approval.
- Resolve comments or deficiencies identified during departmental review.

New-Build Projects

- Continue architectural and engineering design.
- Complete necessary surveys, site investigations, utility coordination, and other technical requirements.
- Develop construction documents and specifications.
- Finalize the construction SOW.

- Establish an updated construction cost estimate.
- Determine procurement strategy.
- Prepare RFP/procurement documents when the project has reached sufficient design maturity.
- Begin required reviews and clearances.
- Initiate applicable 164(B) documentation as soon as the contract package is sufficiently complete.

Primary Goal at Month 6: Renovation projects should be positioned for **contract execution and construction mobilization**, while new-build projects should have their **design, engineering, clearances, and procurement packages substantially advanced**.

Months 7–9: Contract Execution and Construction Mobilization

May 1 – July 31, 2027

Renovation / Rehabilitation Projects

- Complete remaining 164(B), legal, procurement, financial, and administrative reviews.
- Obtain required signatures and execute the construction contract.
- Issue Notice to Proceed, as applicable.
- Conduct pre-construction meeting.
- Establish contractor schedule and construction milestones.
- Begin site mobilization.
- Begin construction/renovation activities.
- CPMD performs construction management, inspection, documentation, and progress monitoring.
- Track expenditures against the approved project budget.
- Address change orders, unforeseen conditions, and project issues through the appropriate process.

New-Build Projects

- Complete design and engineering documents.
- Complete required clearances and reviews.
- Advertise and evaluate construction procurement.
- Proceed with contract preparation and applicable 164(B) review.
- Execute construction contract when all requirements have been satisfied.
- Conduct pre-construction meeting and site mobilization for projects that are construction-ready.

Primary Goal at Month 9: Renovation projects should generally be **actively under construction**, while new-build projects should be transitioning from **design/procurement into construction** as their individual readiness allows.

Months 10–12: Active Construction and First-Year Milestone Review

August 1 – October 31, 2027

Renovation / Rehabilitation Projects

- Continue construction and inspections.
- Complete major renovation components.
- Conduct periodic site inspections and progress meetings.
- Verify work against the approved SOW, plans, specifications, and contract.
- Track contractor progress and expenditures.
- Identify projects approaching substantial completion.
- Begin preliminary punch-list development where appropriate.
- Prepare for testing, inspections, acceptance, and closeout documentation.

New-Build Projects

- Continue site development and building construction.
- Monitor foundation, structural, utility, mechanical, electrical, plumbing, and other major construction components as applicable.
- Verify construction progress against the approved schedule.
- Monitor budget utilization and remaining project funds.
- Address construction delays, change orders, and unforeseen site conditions.
- Conduct regular chapter/CPMD/contractor coordination meetings.

12-Month Program Review

At the 12-month point, CPMD should conduct a **formal portfolio review** of all projects to determine:

1. Completed projects;
2. Projects currently under construction;
3. Projects ready for construction;
4. Projects still in design/planning;
5. Projects delayed by 164(B), procurement, funding, clearances, or other external dependencies; and
6. Projects requiring corrective action to remain within the 24-month extension.

Primary Goal at Month 12: Demonstrate measurable progress across the portfolio and identify any projects requiring an accelerated schedule during the second year.

Months 13–15: Substantial Completion and Continued Construction

November 1, 2027 – January 31, 2028

Renovation / Rehabilitation Projects

- Complete remaining construction activities.
- Conduct final inspections.

- Address punch-list items.
- Obtain required testing, certifications, warranties, and other closeout documentation.
- Prepare substantial/final completion documentation.
- Transition completed facilities back to the chapter or responsible entity.
- Begin formal project closeout for projects meeting all requirements.

New-Build Projects

- Continue major construction activities.
- Monitor contractor performance and schedule.
- Conduct regular inspections.
- Review project expenditures and remaining balances.
- Identify projects approaching substantial completion.
- Begin preliminary closeout planning for projects nearing completion.
- Confirm that required operation, maintenance, warranty, and as-built documentation will be obtained.

Primary Goal at Month 15: Complete as many renovation projects as practical while maintaining active construction on new-build projects.

Months 16–18: Completion, Closeout and Construction Acceleration

February 1 – April 30, 2028

Renovation / Rehabilitation Projects

- Complete remaining projects.
- Resolve outstanding punch-list items.
- Finalize inspections and acceptance.
- Collect final invoices, lien releases, warranties, manuals, as-built information, and other required documentation.
- Reconcile project expenditures.
- Identify and properly address remaining balances.
- Complete formal project closeout.

New-Build Projects

- Continue construction.
- Evaluate projects against the remaining six-to-eight-month implementation window.
- Identify projects requiring schedule acceleration.
- Coordinate with contractors regarding critical-path activities.
- Address outstanding procurement, review, design, or construction issues.
- Begin substantial-completion preparations for projects nearing completion.

Primary Goal at Month 18: Renovation projects should be substantially completed or formally closed out, while new-build projects should be in advanced construction with a clearly defined path to completion before the expiration of the extension.

Months 19–21: Final Construction and Project Completion

May 1 – July 31, 2028

Renovation / Rehabilitation Projects

- Complete any remaining administrative or financial closeout.
- Resolve outstanding documentation.
- Confirm final project acceptance.
- Archive project records.

New-Build Projects

- Complete remaining construction.
- Conduct final inspections and testing.
- Complete punch-list items.
- Coordinate final acceptance with the chapter.
- Obtain warranties, operation and maintenance manuals, as-built drawings, certifications, and other required closeout documents.
- Process final payment in accordance with contract requirements.
- Reconcile remaining project funds.

Portfolio Management

- Conduct a comprehensive review of all remaining projects.
- Identify any project that may require completion immediately before the end of the extension.
- Establish a final 90-day action plan for every project that remains open.

Primary Goal at Month 21: All projects should either be **completed/closed out** or have reached the final stage of construction with a documented completion plan.

Months 22–24: Final Completion, Closeout and Extension Completion

August 1 – October 31, 2028

All Projects

- Complete all remaining construction activities.
- Complete final inspections and acceptance.

- Resolve all outstanding punch-list items.
- Obtain final contractor documentation.
- Process final invoices and payments.
- Reconcile project budgets and expenditures.
- Address remaining balances in accordance with applicable Navajo Nation requirements.
- Complete final project closeout packages.
- Confirm that all required documentation has been retained by CPMD and the appropriate chapter/entity.
- Prepare final project status reports.
- Document completed projects, expenditures, accomplishments, and remaining issues.
- Prepare a final **24-month CAP-35-18 implementation report**.

Final 30–60 Day Review

CPMD should conduct a final portfolio review to ensure that:

- Each project has a documented final status;
- Completed projects have been formally closed;
- Construction contracts have been finalized;
- Financial records have been reconciled;
- Required approvals and supporting documents are complete;
- Remaining funds have been properly addressed; and
- Any project that cannot be completed within the 24-month period has a documented status and explanation.

Primary Goal at Month 24: Complete the maximum number of authorized projects within the extension period and establish a complete administrative, financial, contractual, and construction record for the CAP-35-18 projects.

Recommended Project Timeline by Project Type

Project Type	Planning / Scope	Procurement / Reviews	Construction	Closeout
Renovation / Rehabilitation	Months 0-3	Months 3-6	Approximately Months 6-15	Months 12-18
New Construction	Months 0-6	Months 4-9	Approximately Months 8-21	Months 19-24

Important: These are **planning targets rather than guaranteed completion dates**. Individual project schedules should be adjusted according to project size, complexity, design readiness, procurement requirements, site conditions, contractor availability, required clearances, 164(B) review, and other Navajo Nation departmental approvals.

The separation between renovation and new-build projects is important because a renovation may be able to move from SOW development to procurement and construction relatively quickly, while a new facility generally requires a longer front-end period for programming, design, engineering, site development, clearances, procurement, and contract execution.

Overall 24-Month Strategy

The recommended approach is to **front-load planning, procurement, design, and required reviews during the first six months**, begin construction on ready-to-proceed renovation projects as early as possible, and allow the new-build projects additional time to progress through design, review, procurement, and construction.

This creates two parallel implementation tracks:

Track 1 – Renovation Projects:

Planning → SOW → Site Visit → RFP → Evaluation → Contract/164(B) → Construction → Inspection → Punch List → Closeout

Track 2 – New-Build Projects:

Planning → Site Verification → Programming → Design/Engineering → Clearances → Procurement/RFP → Evaluation → Contract/164(B) → Construction → Inspection → Substantial Completion → Closeout

This phased approach also recognizes that Navajo Nation capital projects may involve coordination among multiple departments and offices. The Nation's documented capital-project framework calls for multi-year planning, identification of funding sources and completion dates, and sequencing of projects, while actual project examples show that Executive Branch review and interdepartmental coordination can affect contract execution timelines.

Council Delegate Amber K. Crotty, 25th NNC

OOO Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
BECLABITO FIBER OPTIC BROADBAN	90	C01781	708,333.00	708,333.00	-	-	708,333.00	0%	1/18/2025
BECLABITO ROAD PROJECT N5113	82	C01818	615,000.00	615,000.00	593,192.80	-	21,807.20	96%	2/26/2026
COVE AGRICULTURE WATERSHED STU	81	C01782	600,000.00	600,000.00	-	-	600,000.00	0%	1/18/2025
COVE VETERANS PAVILION - No Budget YR 2	84								NO Submittal
GADIIAHI/TOKOI INFRASTRUCTURE	85	N01473	300,000.00	300,000.00	135,591.88	164,408.12	-	100%	9/4/2026
RED VALLEY TRANSFER STATION	86	C01721	200,000.00	200,000.00	197,114.94	-	2,885.06	99%	
SHEEP SPRGS MULTI-PURPOSE BLDG	87	C01729	682,629.66	682,629.66	-	-	682,629.66	0%	11/30/2024
TWO GREY HILLS ROW N19	88	C01776	600,000.00	600,000.00	540,000.00	-	60,000.00	90%	1/18/2025

Original Budget Total \$ 3,705,962.66

Revised Budget Total \$ 3,705,962.66

Actual Expenses Total \$ 1,465,899.62

Open Commitments Total \$ 164,408.12

Remaining Budget Total \$ 2,075,654.92

Council Delegate Andy Nez, 25th NNC

OOO Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
CRYSTAL GKNOLL/SMESA WATERLINE	4	N01408	100,000.00	100,000.00	-	-	100,000.00	0%	11/30/2024
FT DEFIANCE STREET REHBILITATN	53	N01409	69,641.67	-	-	-	-	-	No Submittal
RED LAKE #18 CHAPTER COMPLEX	56	C01841	321,666.67	1,041,666.67	219,456.03	-	822,210.64	21%	5/13/2027
RED LAKE STREET IMPROVEMENT	55	C01706	100,000.00	-	-	-	-	-	10/21/2027
RED LAKE UTILITY SYSTEM UPGRADE	54	N01413	70,000.00	-	-	-	-	-	11/30/2024
SAWMILL CH BATHROOM ADDITIONS	57	N01414	150,000.00	50,000.00	37,500.00	12,500.00	-	100%	11/30/2024
CRYSTAL FIRE SUPPRESSION SYSTEM	51	C01691	876,000.00	876,000.00	-	-	876,000.00	0%	11/30/2024

Original Budget Total \$ **1,687,308.34**

Revised Budget Total \$ **2,067,666.67**

Actual Expenses Total \$ **256,956.03**

Open Commitments Total \$ **12,500.00**

Remaining Budget Total \$ **1,798,210.64**

Active Projects: 2

Council Delegate Arbin Mitchell, 25th NNC

Original Budget Total	\$	2,305,181.70	
Revised Budget Total	\$	2,375,665.70	
Actual Expenses Total	\$	993,703.18	
Open Commitments Total	\$	13,581.62	
Remaining Budget Total	\$	1,368,380.90	Active Projects: 4

Council Delegate Brenda Jesus, 25th NNC

OOO Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
OAKSPRINGS CHAPTER RENOVATION	101	C01705	1,000,000.00	2,083,333.33	938,553.85	557,352.82	587,426.66	72%	3/1/2026
ST MICHAELS NEW CHAPTER HSE RENOVATION	100	C01708	2,083,333.33	2,083,333.33	2,078,402.72	4,930.53	0.08	100%	11/30/2024

Original Budget Total \$ 3,083,333.33

Revised Budget Total \$ 4,166,666.66

Actual Expenses Total \$ 3,016,956.57

Open Commitments Total \$ 562,283.35

Remaining Budget Total \$ 587,426.74

Council Delegate Carl Slater, 25th NNC

OOO Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
LUKACHUKAI CHP AGRIC BLDG	45	C01801	70,000.00	70,000.00	-	-	70,000.00	0%	3/1/2026
LUKACHUKAI CHP EQUIP-BACKHOE	46	C01752	144,000.00	144,000.00	95,294.00	-	48,706.00	66%	11/30/2024
LUKACHUKAI CHP EQUIP-MANLIFT	47	C01754	39,500.00	39,500.00	-	-	39,500.00	0%	11/30/2024
LUKACHUKAI CHP EQUIP-ROPING BOX	50	C01753	3,503.00	3,503.00	-	-	3,503.00	0%	11/30/2024
LUKACHUKAI CHP TRACT FENCING	44	C01761	482,903.33	482,903.33	-	-	482,903.33	0%	11/30/2024
LUKACHUKAI CHP-WELDING MACH	49	C01755	7,000.00	7,000.00	-	-	7,000.00	0%	11/30/2024
ROCKPOINT BIA ROAD 8070 VETOED	42								
ROUGH ROCK CHP WATERLINE PRJ	2	N01501	588,000.00	588,000.00	-	-	588,000.00	0%	2/11/2028
ROUGH ROCK SENIOR CENTER	43	C01778	245,333.33	245,333.33	244,815.19	-	518.14	100%	1/18/2025
ROUND ROCK CHP SIGNAGE	37	N01388	33,198.50	33,198.50	-	-	33,198.50	0%	11/30/2024
ROUND ROCK RD #492 IMPR PROJ	36	C01762	50,000.00	461,153.69	424,153.69	37,000.00	-	100%	3/1/2026
ROUND ROCK RD #590 IMPR PROJ	35	C01763	50,000.00	338,533.94	309,780.66	28,753.28	0	100%	2/10/2028
TSAILE/WHEATFIELDS CEMETERY	40	N01395	20,032.12	20,032.12	-	-	20,032.12	0%	11/30/2024
TSAILE/WHEATFIELDS MASTER PLAN	41	C01765	35,000.00	35,000.00	-	-	35,000.00	0%	11/30/2024
TSAILE/WHEATFIELDS TRC FENCING	38	C01764	220,000.00	220,000.00	-	-	220,000.00	0%	11/30/2024
TSAILE/WHTFLD SR CTR REHAB FAC	39	C01802	48,255.00	367,255.00	336,192.75	-	31,062.25	92%	3/25/2028

Original Budget Total	\$	2,036,725.28
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Revised Budget Total	\$	3,055,412.91
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Actual Expenses Total	\$	1,410,236.29
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Open Commitments Total	\$	65,753.28
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Remaining Budget Total	\$	1,579,423.34
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Active Projects: 2

Council Delegate Casey Allen Johnson, 25th NNC

OOO Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
BIRDSPRINGS CHP FARM PROJECT (No Budget)	120	N01378	250,000.00	200,000.00	-	-	200,000.00	0%	3/1/2026
CAMERON CHAPTER BUILDING	117	C01786	250,000.00	733,334.66	240,000.00	-	493,334.66	33%	2/23/2030
CAMERON CHPTR CULTURAL CTR BLD	117	C01713	250,000.00	-	-	-	-	-	11/30/2024
CAMERON DEMO FARM	118	N01422	100,001.66	-	-	-	-	-	11/30/2024
LEUPP POWERLINE	120	N01496	250,000.00	250,000.00	-	-	250,000.00	0%	9/10/2027
TOLANI LAKE NEW SENIOR CITIZEN	121	C01788	733,333.00	733,333.00	-	-	733,333.00	0%	3/1/2026

Original Budget Total \$ 1,833,334.66

Revised Budget Total \$ 1,916,667.66

Actual Expenses Total \$ 240,000.00

Open Commitments Total \$ -

Remaining Budget Total \$ 1,676,667.66

Active Projects: 2

Council Delegate Cherilyn Yazzie, 25th NNC

OOO Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
DILKON CH MULTIPURPOSE COMPLEX	103	C01769	333,333.33	333,333.33	-	-	333,333.33	0%	11/30/2024
DILKON TRACT INFRASTR UPGRADE	104	C01828	275,000.00	275,000.00	-	-	275,000.00	0%	3/1/2026
GREASEWOOD SPRGS MSTR TRACTPLN	102	C01770	400,000.00	833,333.33	-	-	833,333.33	0%	3/1/2026
INDIAN WELLS SR CNTR RENOVATN	106	C01694	265,000.00	544,393.67	306,346.68	-	238,046.99	56%	3/1/2026
WHITECONE CHAPTER MOTOR GRADER	110	C01712	339,000.00	339,000.00	326,904.00	-	12,096.00	96%	11/30/2024
WHITECONE JW2 MASTER TRACTPLAN	109	C01711	66,000.00	66,000.00	-	-	66,000.00	0%	11/30/2024

Original Budget Total \$ 1,678,333.33

Revised Budget Total \$ 2,391,060.33

Actual Expenses Total \$ 633,250.68

Open Commitments Total \$ -

Remaining Budget Total \$ 1,757,809.65

Council Delegate Crystalne Curley, Speaker, 25th NNC

OOB Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
BLUE GAP/TACHEE NEW CHPTR HSE	10	C01890	530,000.00	530,000.00	-	-	530,000.00	0%	5/10/2028
LOW MOUNTAIN M/P BLDG	9	C01826	325,000.00	325,000.00	-	325,000.00	-	100%	9/23/2027
TSELANI/COTTONWOOD WATERLINE	1	N01502	265,000.00	265,000.00	-	-	265,000.00	0%	2/11/2028
LOW MTN HEAD START FACILITY	9	C01803	596,666.66	271,666.66	198,538.78	52,642.23	20,485.65	92%	3/1/2026
MANY FARMS MKT STUDY	11	C01823	265,000.00	265,000.00	-	-	265,000.00	0%	3/1/2026

Original Budget Total \$ 1,981,666.66

Revised Budget Total \$ 1,656,666.66

Actual Expenses Total \$ 198,538.78

Open Commitments Total \$ 377,642.23

Remaining Budget Total \$ 1,080,485.65

Council Delegate Curtis Yanito, 25th NNC

OOO Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
RED MESA CHAPTER HSE RENOVATION	99	C01741	238,249.15	238,249.15	-	-	238,249.15	0%	11/30/2024
TOLIKAN WATERLINE EXTENSION	6	N01416	60,557.00	60,557.00	-	-	60,557.00	0%	11/30/2024

Original Budget Total \$ **298,806.15**

Revised Budget Total \$ **298,806.15**

Actual Expenses Total \$ **-**

Open Commitments Total \$ **-**

Remaining Budget Total \$ **298,806.15**

Council Delegate Danny Simpson, 25th NNC

OOO Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
STANDING ROCK HEADSTART BLDG	112	C01737	3,269,616.66	3,269,616.66	3,162,418.34	9,444.93	97,753.39	97%	11/30/2024
HUERFANO SENIOR CITIZEN CTR	114	C01806	397,050.00	397,050.00	-	-	397,050.00	0%	3/1/2026

Original Budget Total \$ 3,666,666.66

Revised Budget Total \$ 3,666,666.66

Actual Expenses Total \$ 3,162,418.34

Open Commitments Total \$ 9,444.93

Remaining Budget Total \$ 494,803.39

Council Delegate Eugenia Charles-Newton, 25th NNC

OOO Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
SHIPROCK - ELDERLY CARE SITE	68	C01727	17,000.00	17,000.00	-	-	17,000.00	0%	11/30/2024
SHIPROCK 15 SECURE LAND DESIGNATION	73	C01739	200,000.00	200,000.00	-	-	200,000.00	0%	11/30/2024
SHIPROCK CHAPTER RENOVATION	66	C01730	50,000.00	450,000.00	296,150.75	148,075.37	5,773.88	99%	3/1/2026
SHIPROCK CHP RURAL ADDRESSING	74	N01384	100,000.00	100,000.00	42,178.75	-	57,821.25	42%	11/30/2018
SHIPROCK CHP VISITOR CENTER	80	C01720	360,666.66	360,666.66	-	-	360,666.66	0%	11/30/2024
SHIPROCK CHPTR WELLNESS CENTER	69	C01816	200,000.00	200,000.00	-	-	200,000.00	0%	3/1/2026
SHIPROCK COMMUNITY CEMETERY	78	N01385	90,000.00	90,000.00	4,123.89	-	85,876.11	5%	11/30/2024
SHIPROCK NEW TRAFFIC LIGHTS	77	C01743	200,000.00	200,000.00	153,841.20	-	46,158.80	77%	11/30/2024
SHIPROCK PLAN/DESIGN 36 ACRE TRACT	79	C01740	85,000.00	85,000.00	-	-	85,000.00	0%	11/30/2024
SHIPROCK RIVER TRAILS & PARK	72	C01728	56,000.00	56,000.00	-	-	56,000.00	0%	11/30/2024
SHIPROCK SOUTH WASTEWTR EXT P2	5	N01503	100,000.00	100,000.00	-	-	100,000.00	0%	2/11/2028
SHIPROCK SR CENTER RENOVATION	67	C01722	80,000.00	80,000.00	-	-	80,000.00	0%	11/30/2024
Shiprock UTILITY HOOK-UP/RESTROOM RENOV (SR)	71	N01383	60,000.00	60,000.00	-	-	60,000.00	0%	11/30/2024
SHIPROCK WATERLINE EXTENSION	55	N01417	100,000.00	-	-	-	-	-	11/30/2024
Shiprock WIDENING SAN FRANCISCO PEAK RD	8181	C01744	500,000.00	250,000.00	-	-	250,000.00	0%	11/30/2024
SHIPROCK INDIAN VILLAGE ROAD	75	C01779	318,000.00	318,000.00	273,700.00	-	44,300.00	86%	1/18/2025

Council Delegate Eugenia Charles-Newton, 25th NNC

Original Budget Total	\$	2,516,666.66	
Revised Budget Total	\$	2,566,666.66	
Actual Expenses Total	\$	769,994.59	
Open Commitments Total	\$	148,075.37	
Remaining Budget Total	\$	1,648,596.70	Active Projects: 1

Council Delegate George Tolth, 25th NNC

OOO Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
COUNSELOR POWERLINE EXTENSION	9	N01391	455,870.87	455,870.87	-	-	455,870.87	0%	11/30/2024
BACA/PREWITT BACKHOE PURCHASE	153	C01742	50,000.00	50,000.00	30,000.00	-	20,000.00	60%	11/30/2024
BACA/PREWITT CHAPTER WAREHOUSE	154	C01733	150,000.00	150,000.00	-	-	150,000.00	0%	11/30/2024
BACA-PREWITT POWERLINE EXTENSN	7	N01393	160,000.00	160,000.00	-	-	160,000.00	0%	11/30/2024
OJO ENCINO CHP POWERLINE	5	N01499	120,627.16	120,627.16	-	-	120,627.16	0%	11/9/2027
PUEBLO PINTADO BADGER SPR PWR	6	N01534	280,444.44	280,444.44	-	-	280,444.44	0%	7/29/2029
WHITEHORSE LAKE POWERLINE EXTN	8	N01394	133,884.48	133,884.48	63,863.31	-	70,021.17	48%	11/30/2024

Original Budget Total \$ 1,350,826.95

Revised Budget Total \$ 1,350,826.95

Actual Expenses Total \$ 93,863.31

Open Commitments Total \$ -

Remaining Budget Total \$ 1,256,963.64

Active Projects: 2

Council Delegate Germaine Simonson, 25th NNC

OOO Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
FOREST LAKE SR CTR RENOVATIONS	172	C01747	500,000.00	500,000.00	482,092.99	-	17,907.01	96%	11/30/2024
HARDROCK CHAPTER HVAC UNIT	158	C01748	50,000.00	50,000.00	-	-	50,000.00	0%	11/30/2024
HARDROCK CHAPTER VEHICLE	159	C01749	74,886.00	74,886.00	-	-	74,886.00	0%	11/30/2024
HARDROCK CHP ADA	156	C01822	60,000.00	60,000.00	-	-	60,000.00	0%	3/1/2026
HARDROCK CHP WALK-IN SHOWER	157	N01424	52,269.00	52,269.00	4,175.15	-	48,093.85	8%	1/18/2025
HARDROCK SR CTR RENOVATIONS	155	C01751	250,000.00	250,000.00	-	-	250,000.00	0%	11/30/2024
HARDROCK WELLNESS CTR EQUIP	160	C01750	44,940.00	44,940.00	-	-	44,940.00	0%	11/30/2024
PINON CH LAND WITHDRAWAL PROJ	163	N01420	10,000.00	10,000.00	-	-	10,000.00	0%	11/30/2024
PINON CHAPTER VEHICLE	165	C01757	50,000.00	50,000.00	-	-	50,000.00	0%	11/30/2024
PINON CHP COMMUNICATION SYS	161	C01771	150,000.00	150,000.00	-	-	150,000.00	0%	11/30/2024
PINON CHP PERIMETER FENCING	162	N01419	21,660.00	21,660.00	-	-	21,660.00	0%	11/30/2024
PINON CHP RURAL ADDRESSING PRJ	166	N01421	50,000.00	50,000.00	-	-	50,000.00	0%	11/30/2024
PINON CHP VHCL W/ WATER TANK	164	C01758	150,000.00	150,000.00	87,500.00	-	62,500.00	58%	11/30/2024
PINON COLLEGE LAND WITHDRAWAL	171	N02021	83,000.00	83,000.00	-	-	83,000.00	0%	12/10/2031
PINON HSEWRNG/BATHROOM ADD	168	C01760	23,648.14	23,648.14	-	-	23,648.14	0%	11/30/2024
PINON PUBLIC SAFETY UTILITIES	170	N02020	400,000.00	400,000.00	-	-	400,000.00	0%	12/10/2031
PINON ROAD PROJECT N8030	169	C01824	68,334.00	68,334.00	-	-	68,334.00	0%	10/20/2026
WHIPPOORWILL CHP BLDG RENOV TIN	173	C01766	450,000.00	450,000.00	-	-	450,000.00	0%	11/30/2024

Council Delegate Germaine Simonson, 25th NNC

Original Budget Total	\$	2,488,737.14
Revised Budget Total	\$	2,488,737.14
Actual Expenses Total	\$	573,768.14
Open Commitments Total	\$	-
Remaining Budget Total	\$	1,914,969.00

Council Delegate Helena Nez-Begay, 25th NNC

OOO Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
COPPERMINE CHAPTER BACKHOE	136	C01715	50,000.00	100,000.00	98,329.18	-	1,670.82	98%	8/28/2026
COPPERMINE CHP-PIPELINE/FIREFL	138	N01468	400,000.00	350,000.00	-	-	350,000.00	0%	3/1/2026
COPPERMINE MULTIPURPOSE BLDG - No Budget YR 3	137								No Submittal
KAIBETO DESIGN INFRASTRUCTURE - No Budget YR 2	139								No Submittal

Original Budget Total \$ 450,000.00

Revised Budget Total \$ 450,000.00

Actual Expenses Total \$ 98,329.18

Open Commitments Total \$ -

Remaining Budget Total \$ 351,670.82

Council Delegate Herman Daniels, 25th NNC

OOO Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
INSCRIPTION HOUSE-HOUSE WIRING	98	N01474	50,000.00	165,000.00	162,190.45	-	2,809.55	98%	3/1/2026
INSCRIPTION HS CHP PRWLINE	10	N01475	661,666.68	725,666.68	661,666.68	-	64,000.00	91%	11/13/2026
INSCRIPTION HS SOLID WASTE TS	97	C01832	330,000.00	216,000.00	-	-	216,000.00	0%	11/13/2026

Original Budget Total \$ 1,041,666.68

Revised Budget Total \$ 1,106,666.68

Actual Expenses Total \$ 823,857.13

Open Commitments Total \$ -

Remaining Budget Total \$ 282,809.55

Council Delegate Lester Yazzie, 25th NNC

OOO Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
BAAHAALII SR CENTER RENOVATION	95	C01767	150,000.00	150,000.00	107,917.67	29,835.84	12,246.49	92%	11/30/2024
BAAHAALI-PINE HAVEN ROAD	94	C01805	600,000.00	600,000.00	525,912.28	-	74,087.72	88%	3/1/2026
CHICHILTAH PWRLINE PROJECT	4	N01467	337,520.00	337,520.00	-	-	337,520.00	0%	3//1/2026
MANUELITO CHP PWRLINE PROJECT	3	N01521	397,580.00	397,580.00	-	-	397,580.00	0%	4/14/2028
ROCK SPRING CHP MULTI BLDG	96	C01808	276,173.66	276,173.66	194,582.20	-	81,591.46	70%	3/1/2026
TSAYATOH CHP HSE DEMOLITION	93	C01843	500,000.00	500,000.00	203,667.00	-	296,333.00	41%	8/12/2027
TSAYATOH CHP RENOVATION PROJ	93	C01809	500,000.00	-	-	-	-	-	3/1/2026
TSE'LICHII CHP SENIOR CITIZEN	82	C01810	1,600,000.00	1,600,000.00	185,733.51	77,729.95	1,336,536.54	16%	3/1/2026
TSELICHII PWRLINE PROJECT	2	N01469	305,393.00	305,393.00	-	-	305,393.00	0%	3/1/2026

Original Budget Total \$ 4,666,666.66

Revised Budget Total \$ 4,166,666.66

Actual Expenses Total \$ 1,217,812.66

Open Commitments Total \$ 107,565.79

Remaining Budget Total \$ 2,841,288.21

Active Projects: 2

Council Delegate Nathan Notah, 25th NNC

OOC Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
BAHASTL'AH (TLC) ROAD MAINT	26	C01846	69,000.00	69,000.00	-	69,000.00	-	100%	10/15/2027
BAHASTL'AH/TLC BACKHOE	22	C01719	143,000.00	143,000.00	92,964.88	-	50,035.12	65%	11/30/2024
BAHASTL'AH/TLC CHAPTER WAREHSE	25	C01811	328,242.33	328,242.33	-	-	328,242.33	0%	11/30/2024
BAHASTL'AH/TLC MF TRACTOR	23	C01683	55,000.00	55,000.00	37,628.84	-	17,371.16	68%	11/30/2024
BAHASTL'AH/TLC MOTOR GRADER	24	C01684	238,091.16	238,091.16	189,736.31	-	48,354.85	80%	11/30/2024
COYOTE CANYON BATHRM ADDITION	20	N01407	126,315.33	126,315.33	108,168.51	18,146.82	-	100%	11/30/2024
COYOTE CANYON CHAPTER TRACTOR	14	C01686	50,000.00	50,000.00	38,482.24	-	11,517.76	77%	11/30/2024
COYOTE CANYON CHAPTER WAREHSE	17	C01812	38,563.00	38,563.00	-	-	38,563.00	0%	3/1/2026
COYOTE CANYON PARKING LOT&LSCP	19	C01813	119,455.00	119,455.00	65,469.00	-	53,986.00	55%	3/1/2026
COYOTE CANYON SR CENTER VAN	15	C01687	50,000.00	50,000.00	-	-	50,000.00	0%	11/30/2024
COYOTE CANYON SR CNTR RENOVATN	18	C01689	109,000.00	109,000.00	39,387.83	-	69,612.17	36%	11/30/2024
COYOTE CANYON TRUCK & FLATBED	16	C01688	90,000.00	90,000.00	63,884.00	-	26,116.00	71%	11/30/2024
MEXCIAN SPRGS RD MAINT, C & BRIDGES	33	C01700	121,333.34	121,333.34	-	20,758.28	100,575.06	17%	11/30/2024
MEXICAN SPRINGS MF TRACTOR	34	C01701	45,000.00	45,000.00	38,482.24	-	6,517.76	86%	11/30/2024
NASCHITTI CHAPTER BACKHOE	30	C01704	103,000.00	103,000.00	95,294.00	-	7,706.00	93%	11/30/2024
NASCHITTI CHAPTER CEMETARY	31	N01412	50,000.00	50,000.00	-	-	50,000.00	0%	11/30/2024
NASCHITTI CHAPTER EQUIP/LOADER	29	C01703	231,000.00	231,000.00	230,974.00	-	26	100%	11/30/2024
NASCHITTI CHAPTER VEHICLE	27	C01702	73,333.33	73,333.33	36,115.00	-	37,218.33	49%	11/30/2024

Council Delegate Nathan Notah, 25th NNC

NASCHITTI NEW WAREHOUSE	28	C01839	376,000.00	376,000.00	-	-	376,000.00	0%	5/13/2027
TOHATCHI WATERLINE WATER WELL DRILLING	3	N01415	200,000.00	833,333.33	631,101.41	202,231.92	-	100%	2/10/2029

Original Budget Total	\$	2,616,333.49	
Revised Budget Total	\$	3,249,666.82	
Actual Expenses Total	\$	1,667,688.26	
Open Commitments Total	\$	310,137.02	
Remaining Budget Total	\$	1,271,841.54	Active Projects: 3

Council Delegate Norman Begay, 25th NNC

OOO Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
ALAMO POWERLINE/WATERLINE	1	N01392	694,444.44	1,388,888.89	128,406.68	3,922.21	1,256,560.00	10%	5/5/2028

Original Budget Total \$ 694,444.44

Revised Budget Total \$ 1,388,888.89

Actual Expenses Total \$ 128,406.68

Open Commitments Total \$ 3,922.21

Remaining Budget Total \$ 1,256,560.00

Active Projects: 1

Council Delegate Otto Tso, 25th NNC

OOO Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
TUBA CITY SENIOR CITIZEN BLDG	151	C01718	1,400,000.00	4,166,666.66	4,125,955.07	15,693.85	25,017.74	99%	3/1/2026

Original Budget Total \$ 1,400,000.00

Revised Budget Total \$ 4,166,666.66

Actual Expenses Total \$ 4,125,955.07

Open Commitments Total \$ 15,693.85

Remaining Budget Total \$ 25,017.74

Council Delegate Rickie Nez, 25th NNC

OOO Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
BURNHAM CHPT COMMUNITY CENTER	4	C01725	300,000.00	683,500.00	-	-	683,500.00	0%	1/1/2031
HOGBACK - NEW CHAPTER HOUSE	3	C01724	150,018.78	743,118.78	615,197.63	-	127,921.15	83%	8/3/2029
NENAHNEZAAD CHAPTER FARM EQUIP	7	N02019	100,000.00	100,000.00	-	-	100,000.00	0%	8/3/2029
NENAHNEZAAD CHAPTER SKID STEER	7	N02018	114,000.00	114,000.00	-	-	114,000.00	0%	7/28/2031
NENAHNEZAAD CHPTR ROOF REPAIR	7	C01959	-	75,991.22	-	-	75,991.22	0%	7/28/2031
NENAHNEZAAD CHPTR WAREHOUSE	7	C01960	-	75,991.22	-	-	75,991.22	0%	7/28/2031
NENAHNEZAAD MULTI PURPOSE RENV	7	C01815	694,444.44	-	-	-	-	-	3/1/2026
NEWCOMB HELIPAD	1	C01773	100,000.00	439,637.00	438,261.13	1,375.77	0.1	100%	3/1/2026
SAN JUAN MULTI-PURPOSE BLDG	5	C01726	150,000.00	-	-	-	-	-	6/9/2027
SAN JUAN ROAD N361 & N556	5	C01842	683,333.00	683,333.00	682,434.78	-	898.22	100%	6/11/2027
Upper Fruitland WALTER COLLINS BLDG RENOVATION	6	C01964	-	75,991.22	-	-	75,991.22	0%	2/26/2032

Original Budget Total \$ **2,291,796.22**

Revised Budget Total \$ **2,991,562.44**

Actual Expenses Total \$ **1,735,893.54**

Open Commitments Total \$ **1,375.77**

Remaining Budget Total \$ **1,254,293.13**

Active Projects: 9

Council Delegate Shaandiin Parrish, 25th NNC

OOO Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
CHILCHINBETO MULTI-PURPOSE BLD	65	C01714	300,000.00	300,000.00	31,780.00	13,255.08	254,964.92	15%	11/30/2024
DENNEHOTSO CHP WAREHOUSE	62	C01820	162,025.82	162,025.82	-	-	162,025.82	0%	3/1/2026
DENNEHOTSO TRANSFER STATION	60	C01772	40,000.00	140,000.00	-	-	140,000.00	0%	3/1/2026
DENNEHOTSO VETERANS PARK	61	C01892	225,000.00	225,000.00	-	-	225,000.00	0%	5/17/2029
KAYENTA MULTI-PURPOSE BLDG	64	C01716	350,000.00	350,000.00	-	-	350,000.00	0%	11/30/2024

Original Budget Total \$ **1,077,025.82**

Revised Budget Total \$ **1,177,025.82**

Actual Expenses Total \$ **31,780.00**

Open Commitments Total \$ **13,255.08**

Remaining Budget Total \$ **1,131,990.74**

Active Projects: 1

Council Delegate Shawna Ann Claw, 25th NNC

OOO Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
CHINLE WATER WELL CONSTRUCTION	8	N01418	50,000.00	50,000.00	-	-	50,000.00	0%	11/30/2024
CHINLE/SPIDER ROCK WATERLINE	7	N01387	50,000.00	50,000.00	-	-	50,000.00	0%	11/30/2024

Original Budget Total \$ 100,000.00

Revised Budget Total \$ 100,000.00

Actual Expenses Total \$ -

Open Commitments Total \$ -

Remaining Budget Total \$ 100,000.00

Council Delegate Titus Nez, 25th NNC

OOC Report dated 03/03/2026

Description		Job Number	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
CHURCH ROCK CHP HS RENOVATION M/P BLDG	182	C01827	694,444.44	694,444.44	-	-	694,444.44	0%	3/1/2026
IYANBITO CHP HEAD START PROJ	175	C01817	576,744.44	576,744.44	-	-	576,744.44	0%	3/1/2026
IYANBITO CHP VETERANS PROJ	176	C01844	10,000.00	10,000.00	-	-	10,000.00	0%	9/10/2027
IYANBITO GARDEN & COMM PROJECT (No Budget)YR 2 & 3	174								No Submittal
MARIANO LAKE MULTIPURPOSE BLDG	178	C01734	391,044.90	391,044.90	11,470.00	56,617.10	322,957.80	17%	11/30/2024
SMITH LAKE BAY/SHOP BUILDING	181	C01736	694,444.44	694,444.44	-	-	694,444.44	0%	11/30/2024

Original Budget Total \$ 2,366,678.22

Revised Budget Total \$ 2,366,678.22

Actual Expenses Total \$ 11,470.00

Open Commitments Total \$ 56,617.10

Remaining Budget Total \$ 2,298,591.12

Active Projects: 1

Council Delegate Vince R. James, 25th NNC

Original Budget Total	\$	1,791,397.98	
Revised Budget Total	\$	2,404,731.31	
Actual Expenses Total	\$	790,719.16	
Open Commitments Total	\$	-	
Remaining Budget Total	\$	1,614,012.15	Active Projects: 2

EXHIBIT D - Project Remaining Balance (Unspent funds)

		Active Projects	Projects Completed
Vince James	\$ 1,614,012.15	2	
Titus Nez	\$ 2,298,591.12	1	
Shawna Ann Claw	\$ 100,000.00		
Shaadiin Parrish	\$ 1,131,990.74	1	
Rickie Nez	\$ 1,254,293.13	9	2
Otto Tso	\$ 25,017.74		1
Norman Begay	\$ 1,256,560.00	1	
Nathan Notah	\$ 1,271,841.54	3	4
Lester Yazzie	\$ 2,841,288.21	2	
Herman Daniels	\$ 282,809.55		1
Helena Nez-Begay	\$ 351,670.82		1
Germaine Simonson	\$ 1,914,969.00		
George Tolth	\$ 1,256,963.64	2	
Eugenia Charles-Newton	\$ 1,648,596.70	1	1
Danny Simpson	\$ 494,803.39		
Curtis Yanito	\$ 298,806.15		
Crystalyne Curley	\$ 1,080,485.65	1	1
Cherilyn Yazzie	\$ 1,757,809.65		1
Casey Allen Johnson	\$ 1,676,667.66	2	
Carl Slater	\$ 1,579,423.34	2	3
Brenda Jesus	\$ 587,426.74		1
Arbin Mitchell	\$ 1,368,380.90	4	1
Andy Nez	\$ 1,798,210.64	2	1
Amber K. Crotty	\$ 2,075,654.92		2
TOTAL	\$ 29,966,273.38	33	20

EXHIBIT B NTUA POWERLINE PROJECTS	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %
MANY FARMS PWRLINE EXTEN	37,432.20	265,000.00	265,000.00	-	-	100%
TSELANI/CTWD PWL PHASE I, II,	265,000.00	265,000.00	265,000.00	-	-	100%
TSAILE/WHEATFIELDS POWERLINE	191,493.75	191,493.75	191,493.75	-	-	100%
SAWMILL POWERLINE EXTENSION	120,000.00	120,000.00	120,000.00	-	-	100%
DENNEHOTSO POWERLINE EXT	40,031.25	458,252.00	458,252.00	-	-	100%
CHILCHINBETO ASSAYI PH.II PL	115,000.00	1,186,765.53	1,186,765.53	-	-	100%
OLJATO PWRLINE PROJ	400,000.00	1,041,666.66	1,041,666.66	-	-	100%
NAVAJO MOUNTAIN PWRLINE	400,000.00	1,041,666.66	1,041,666.66	-	-	100%
SHONTO PHASE II PWRLINE	400,000.00	1,041,666.66	1,041,666.66	-	-	100%
INSCRIPTION HS CHP PWRLINE	661,666.68	725,666.68	661,666.68	-	64,000.00	91%
TEEC NOS POS PHASE 3 PWRLINE	2,233,813.51	2,233,813.51	2,233,813.51	-	-	100%
MEXICAN WATER PHASE 3 PWRLINE	1,634,047.00	1,634,047.00	1,634,047.00	-	-	100%
IND WELLS (SALT SEEP)POWERLINE	40,000.00	40,000.00	40,000.00	-	-	100%
WHITECONE SCATTERED PWRLINE EX	70,000.00	234,333.49	234,333.49	-	-	100%
TEESTO SCATTERED POWERLINE	332,273.00	332,273.00	332,273.00	-	-	100%
DILKON (JOHN DRAW) POWERLINE	250,000.00	250,000.00	250,000.00	-	-	100%
LEUPP POWER LINE PROJ	733,333.00	733,333.00	733,333.00	-	-	100%
BIRDSPRINGS PHASE III PWRLINE	84,105.00	733,333.00	733,333.00	-	-	100%
KINDAHLICHII POWERLINE EXTENSN	371,729.00	371,729.00	371,729.00	-	-	100%
KINDAHLICHII PL EXT(WOODSPRGs)	366,873.00	366,873.00	366,873.00	-	-	100%
COPPERMINE SCATERED PWRLINE	400,000.00	400,000.00	400,000.00	-	-	100%
KAIBETO PWRLINE EXTENSION	219,187.50	680,000.00	680,000.00	-	-	100%
LECHEE PWRLINE EXTENSION	92,006.25	1,016,666.50	1,016,666.50	-	-	100%
KLAGETOH (SALT SPRGS)POWERLINE	39,643.15	461,352.21	461,352.21	-	-	100%
LUPTON POWERLINE EXTENSION	6,036.07	95,110.49	95,110.49	-	-	100%
HOUCK POWERLINE EXTENSION	80,000.00	353,278.00	353,278.00	-	-	100%
WIDE RUINS (TANNERSPRGS) PWRLN	200,000.00	834,538.26	834,538.26	-	-	100%
PINON SCATTERED POWERLINE PROJ	180,000.00	180,000.00	180,000.00	-	-	100%
BLACK MESA PWRLINE EXTEN	1,472,929.52	1,472,929.52	1,472,929.52	-	-	100%

EXHIBIT B NTUA POWERLINE PROJECTS

Original Budget Total	\$	11,436,599.88
Revised Budget Total	\$	18,760,787.92
Actual Expenses Total	\$	18,696,787.92
Open Commitments Total	\$	-
Remaining Budget Total	\$	64,000.00

TOTAL PROJECTS COMPLETED: 28

TOTAL PROJECTS: 29

EXHIBIT E WATERLINE	Original Budget	Revised Budget	Actual Expenses	Open Commitment	Remaining Budget	Encumbered %	Reversion Date
TSELANI/COTTONWOOD WATERLINE	265,000.00	265,000.00	-	-	265,000.00	0%	2/11/2028
ROUGH ROCK CHP WATERLINE PRJ	588,000.00	588,000.00	-	-	588,000.00	0%	2/11/2028
TOHATCHI WATERLINE WATER WELL DRILLING	200,000.00	833,333.33	631,101.41	202,231.92	-	100%	2/10/2028
CRYSTAL GKNOLL/SMESA WATERLINE	100,000.00	100,000.00	-	-	100,000.00	0%	No Submittal
SHIPROCK WATERLINE EXTENSION	100,000.00	-	-	-	-	-	11/30/2024
SHIPROCK SOUTH WASTEWTR EXT P2	100,000.00	100,000.00	-	-	100,000.00	0%	2/11/2028
TOLIKAN WATERLINE EXTENSION	60,557.00	60,557.00	-	-	60,557.00	0%	11/30/2024
CHINLE/SPIDER ROCK WATERLINE	50,000.00	50,000.00	-	-	50,000.00	0%	No Submittal
CHINLE WATER WELL CONSTRUCTION	50,000.00	50,000.00	-	-	50,000.00	0%	No Submittal
CORNFIELDS WATER LINE (NO BUDGET)							No Submittal

Original Budget Total \$ 1,513,557.00

Revised Budget Total \$ 2,046,890.33

Actual Expenses Total \$ 631,101.41

Open Commitments Total \$ 202,231.92

Remaining Budget Total \$ 1,213,557.00

TOTAL PROJECTS COMPLETED: 1

TOTAL PROJECTS: 10

Total Projects CAP 35-18

Exhibit B: NTUA Powerline	29	TOTAL ORIGINAL ALLOCATED 77,585,163.40
Exhibit C: Non-NTUA Powerline	9	REVISED BUDGET 95,527,353.17
Exhibit D: Capital Projects	203	TOTAL SPENT 63,240,101.11
<u>Exhibit E: Waterline Projects</u>	<u>10</u>	OPEN COMMITMENT 2,278,142.49
TOTAL PROJECTS	251	REMAINING BALANCE 30,009,109.57
TOTAL COMPLETED	75	
TOTAL NOT COMPLETED	176	